

DEALING WITH UNCERTAINTY THE CHALLENGE OF LONG TERM PROJECTIONS IN LOW DATA RESOURCES COUNTRIES

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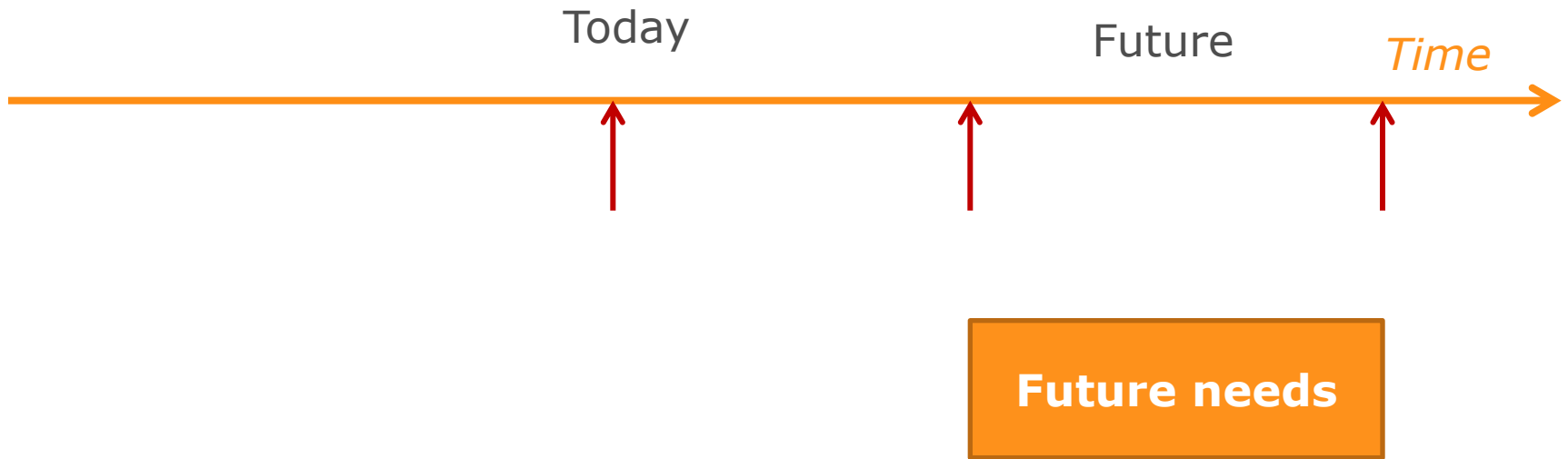
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Pharmacy coordinator & PHPM specialist - Solthis



Forecast
Today

Future

Time →



**Funding
e.g. GF**

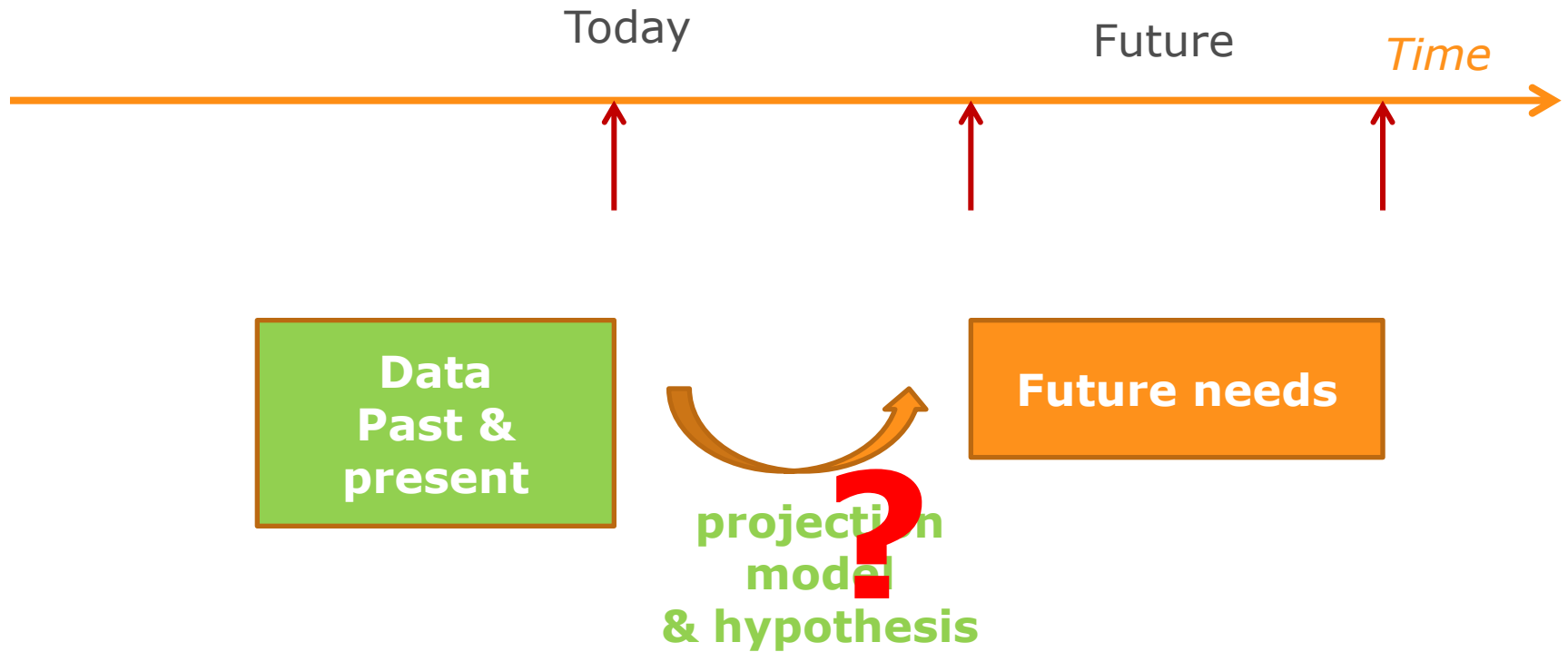
**1 to 2
years**

5 years

**PSM plans &
Procurement**

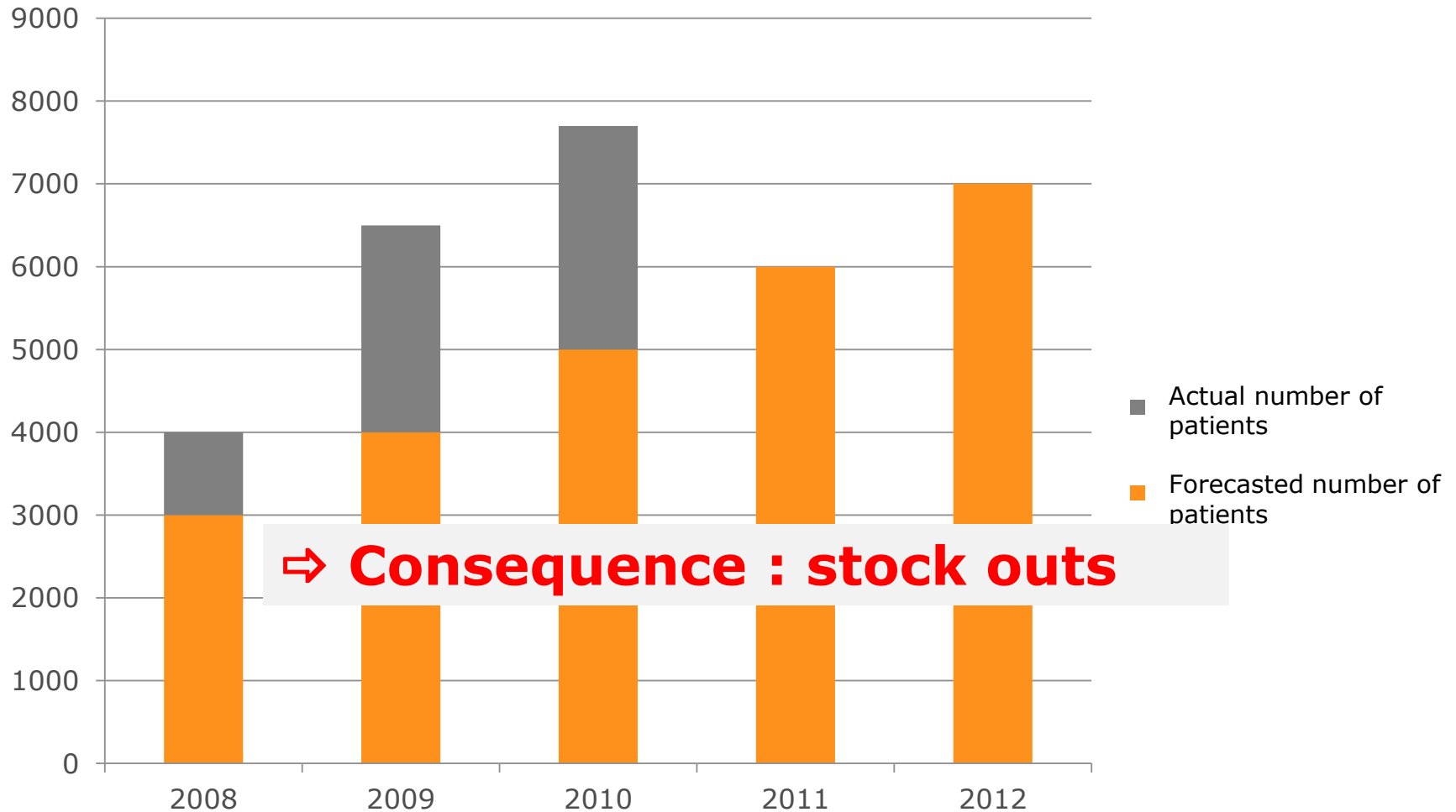
**6 to 12
months**

2 years

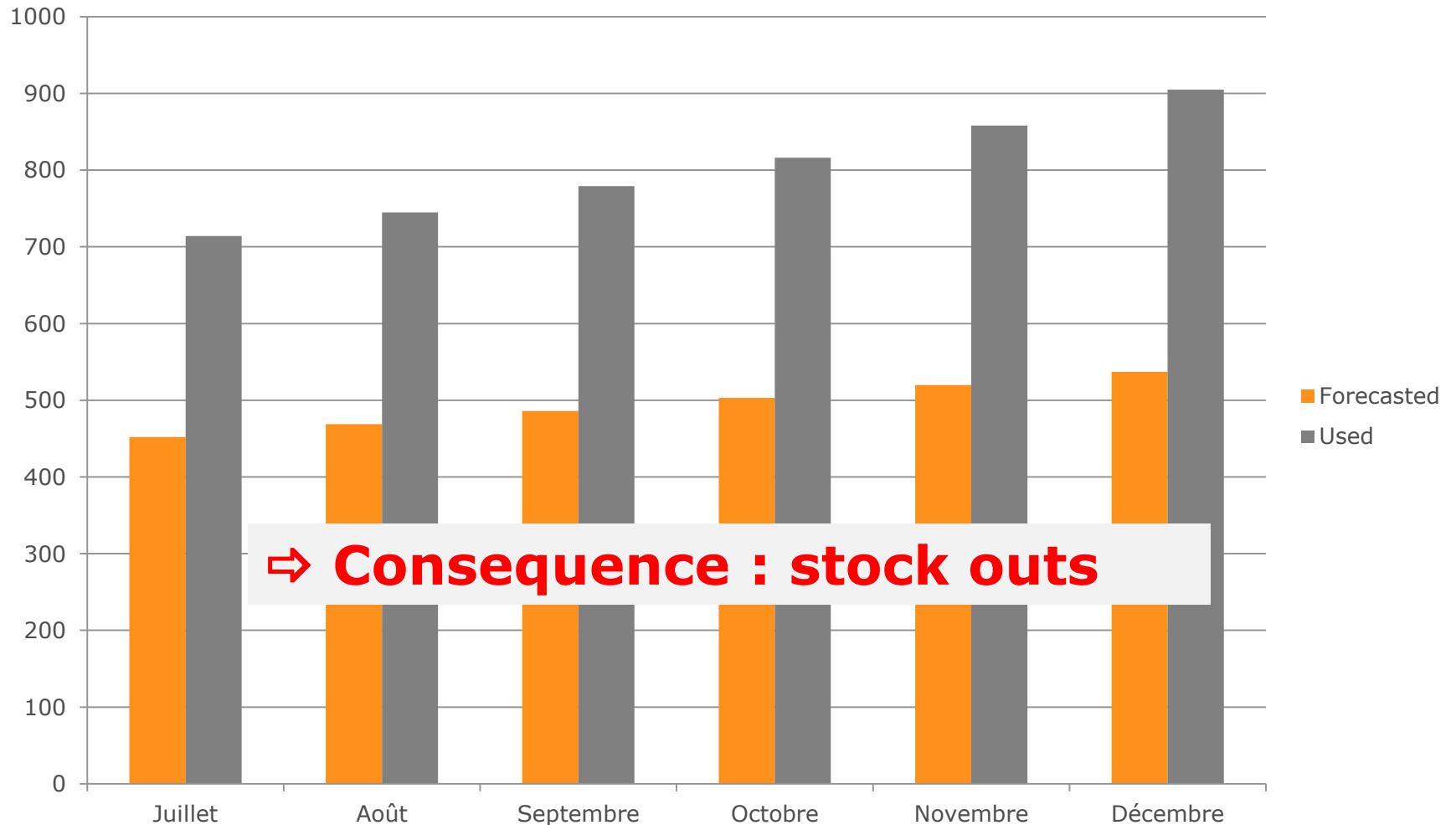


Consequences of uncertain forecast

From 80 patients / month forecasted
to 150 patients / month actually

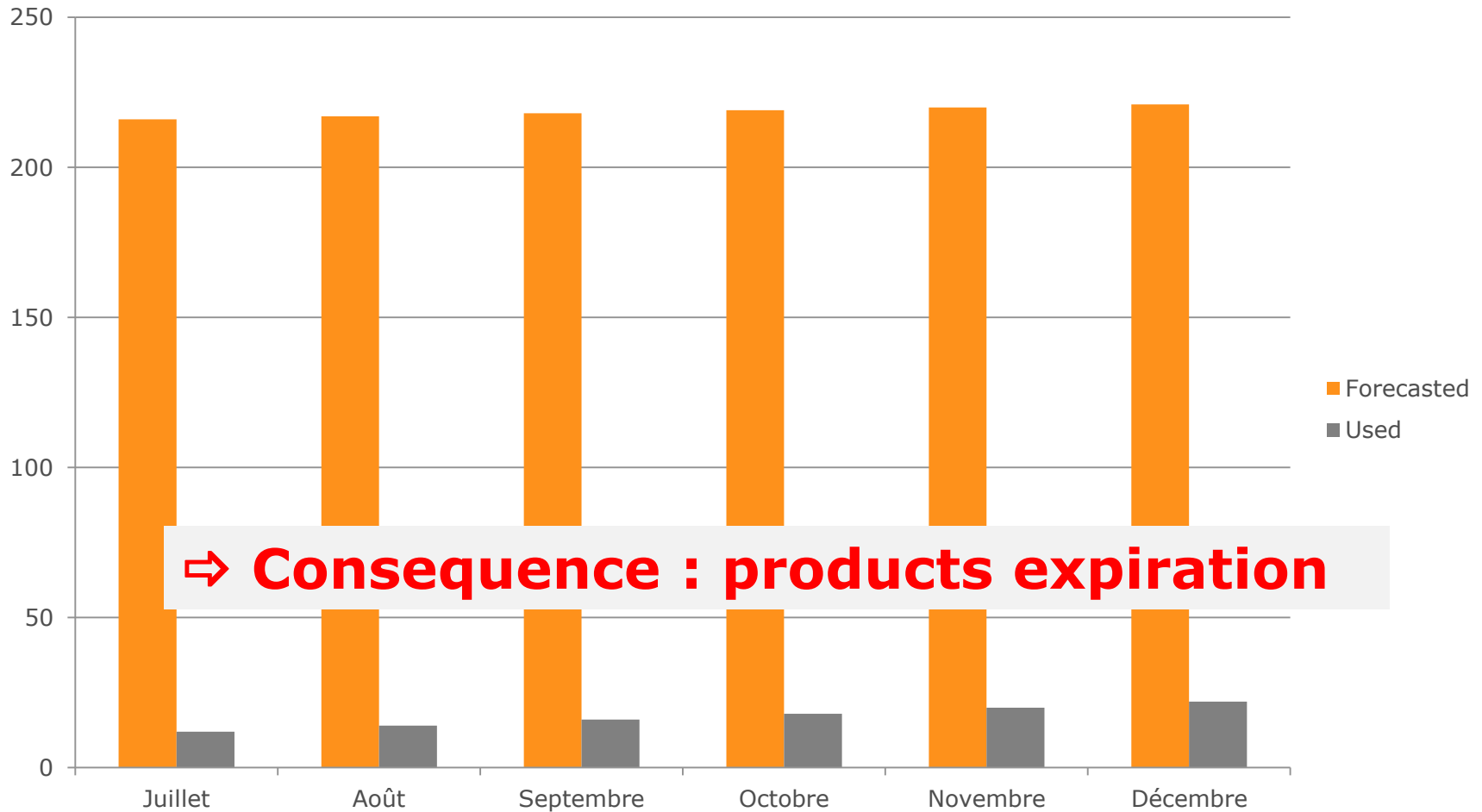


Consequences of uncertain forecast

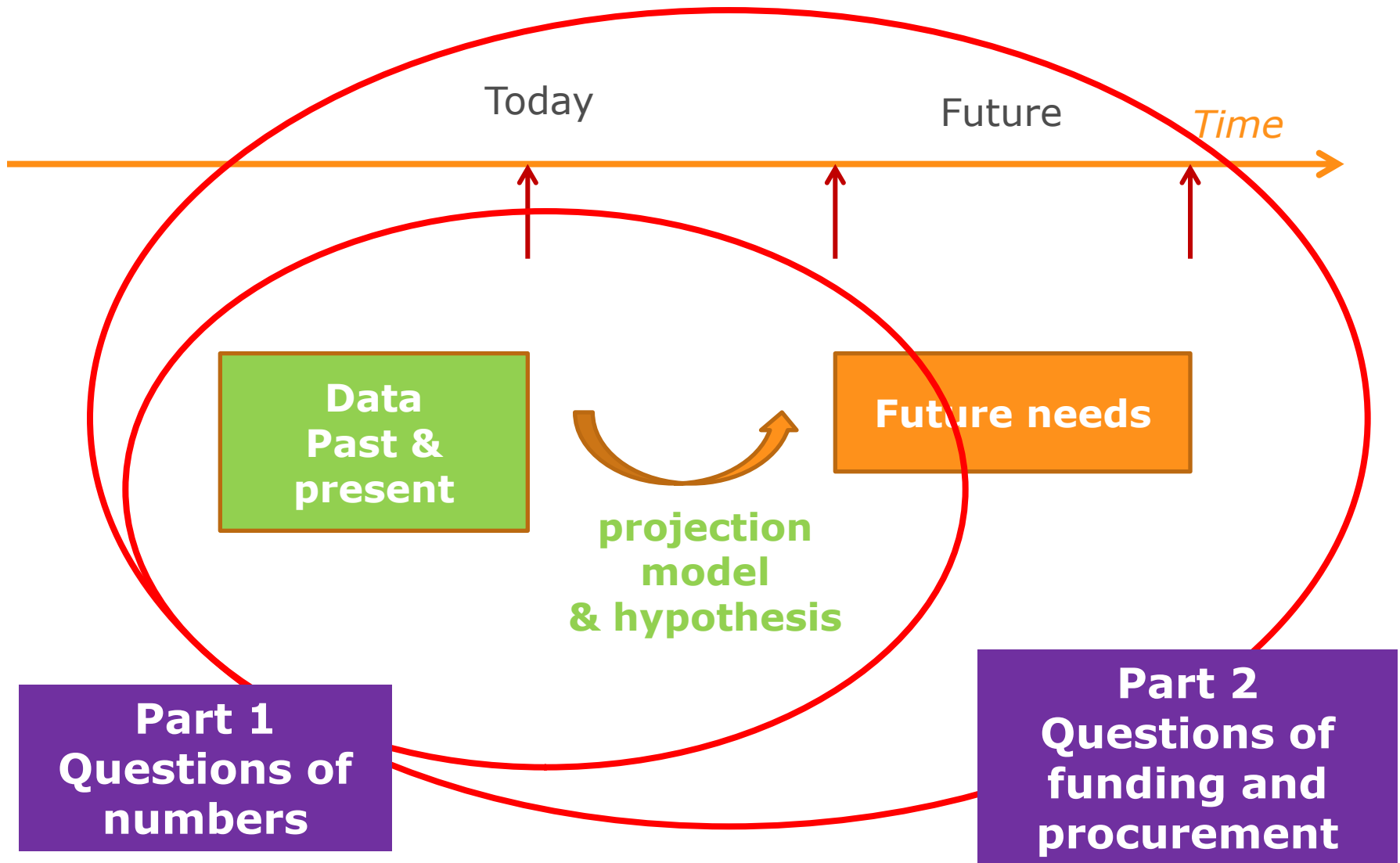


Forecasted & used quantity of TDF+3TC+EFV, 2009

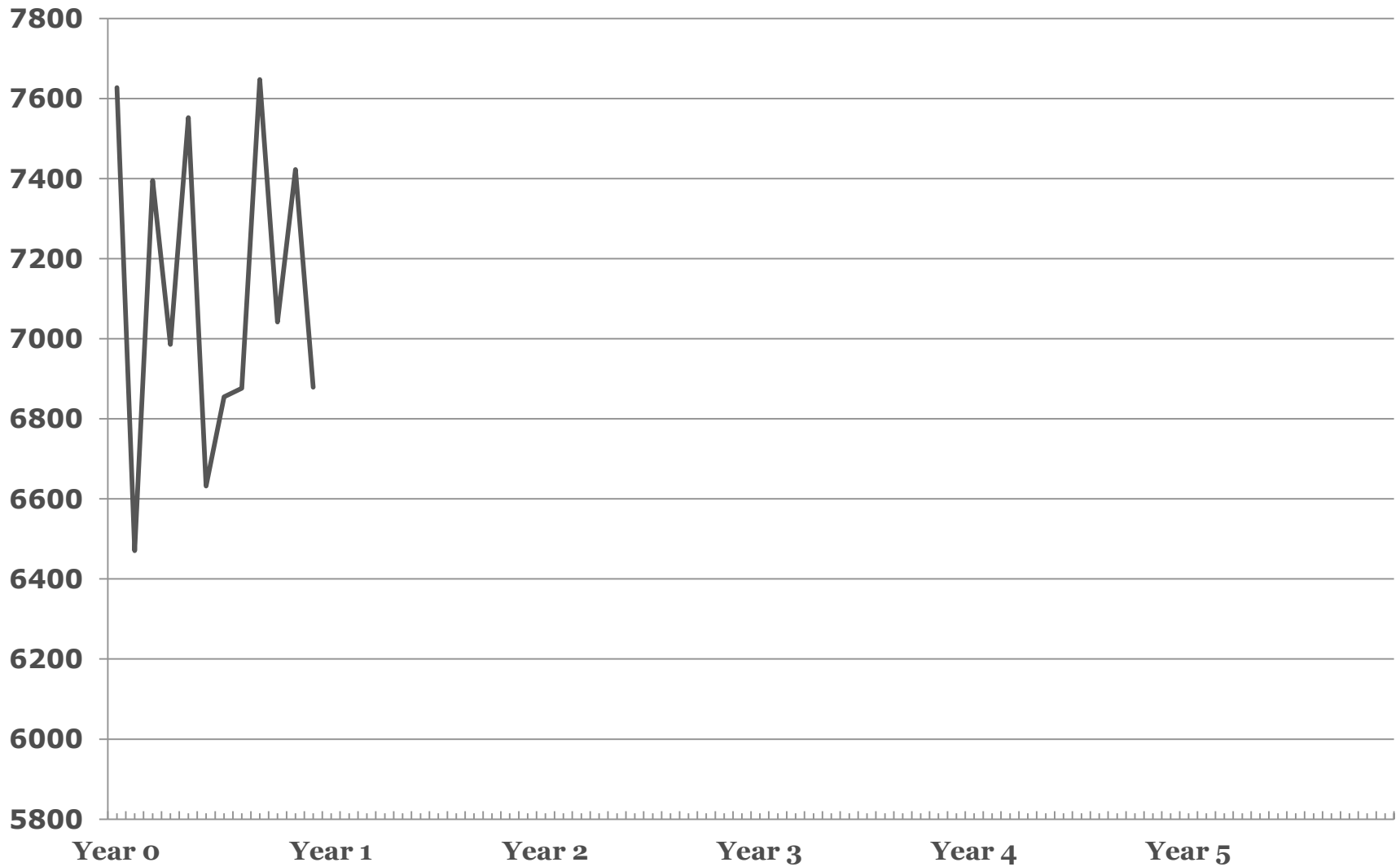
Consequences of uncertain forecast



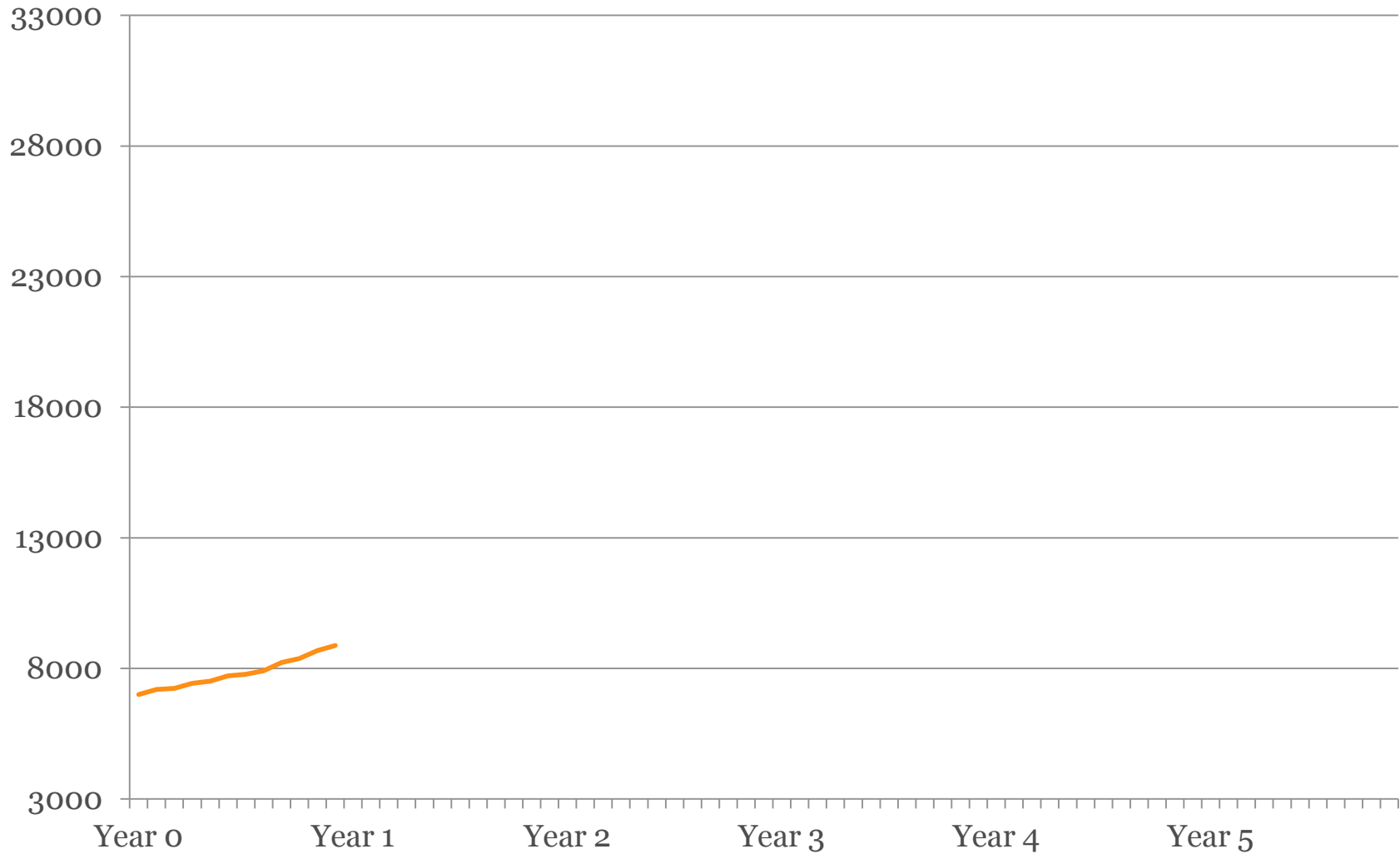
Forecasted & used quantity of D4T+3TC+NVP baby, 2009

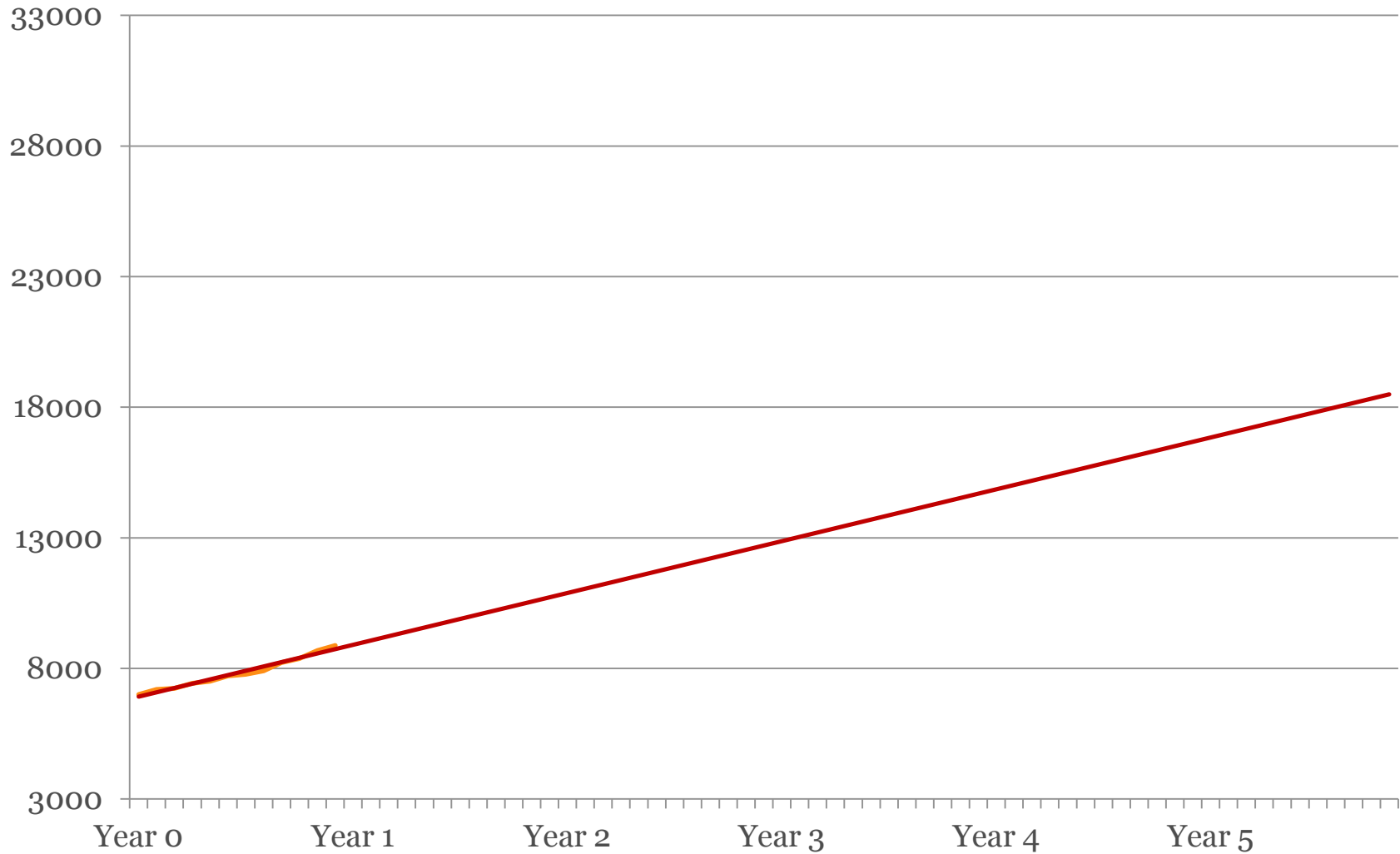


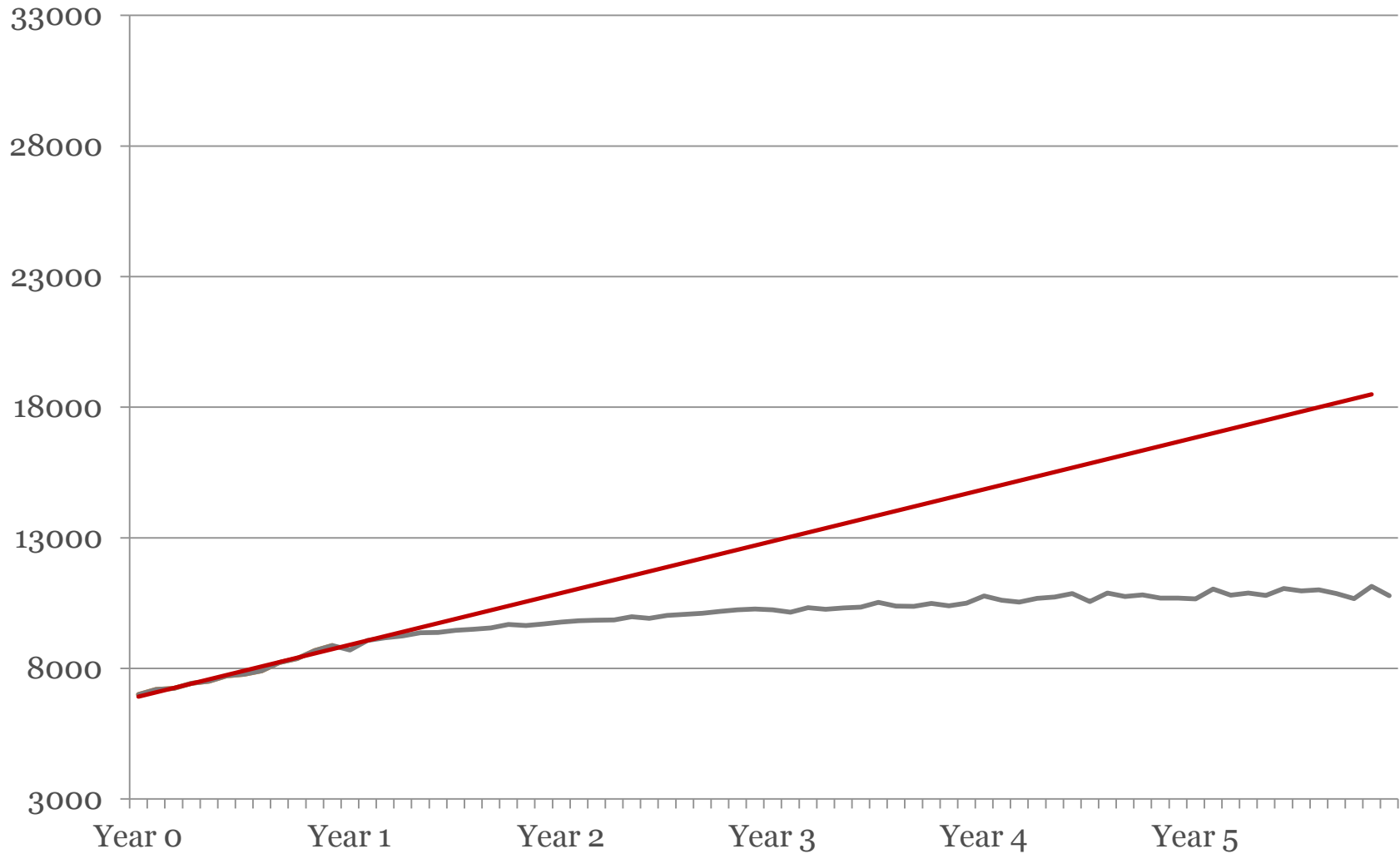
PART 1
DATA & MODELS

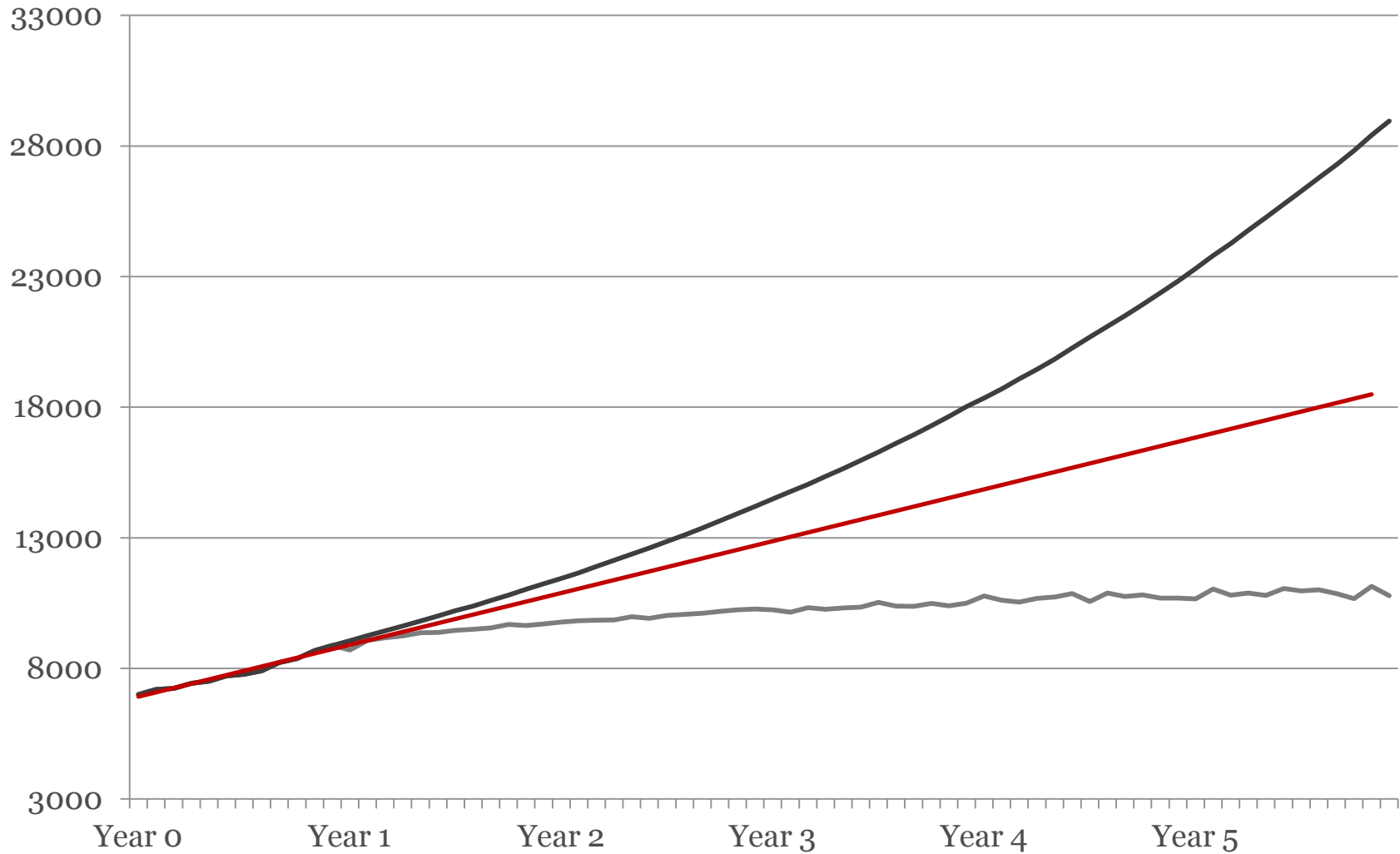












What do I need to make projections

- Baselines
Number of patients currently on treatment
- Hypotheses on my programme future performances
Rythm for initiation of new patients
- Parameters
Proportion of patients who should get treatment

Type of data

- **Epidemiological data**
 - Local
 - HIV Prevalence
 - OI Incidence
 - Generic
 - Proportion of patients in need of treatment
- Programmatic data
 - Number of patients
 - ART schemes repartition

Issues

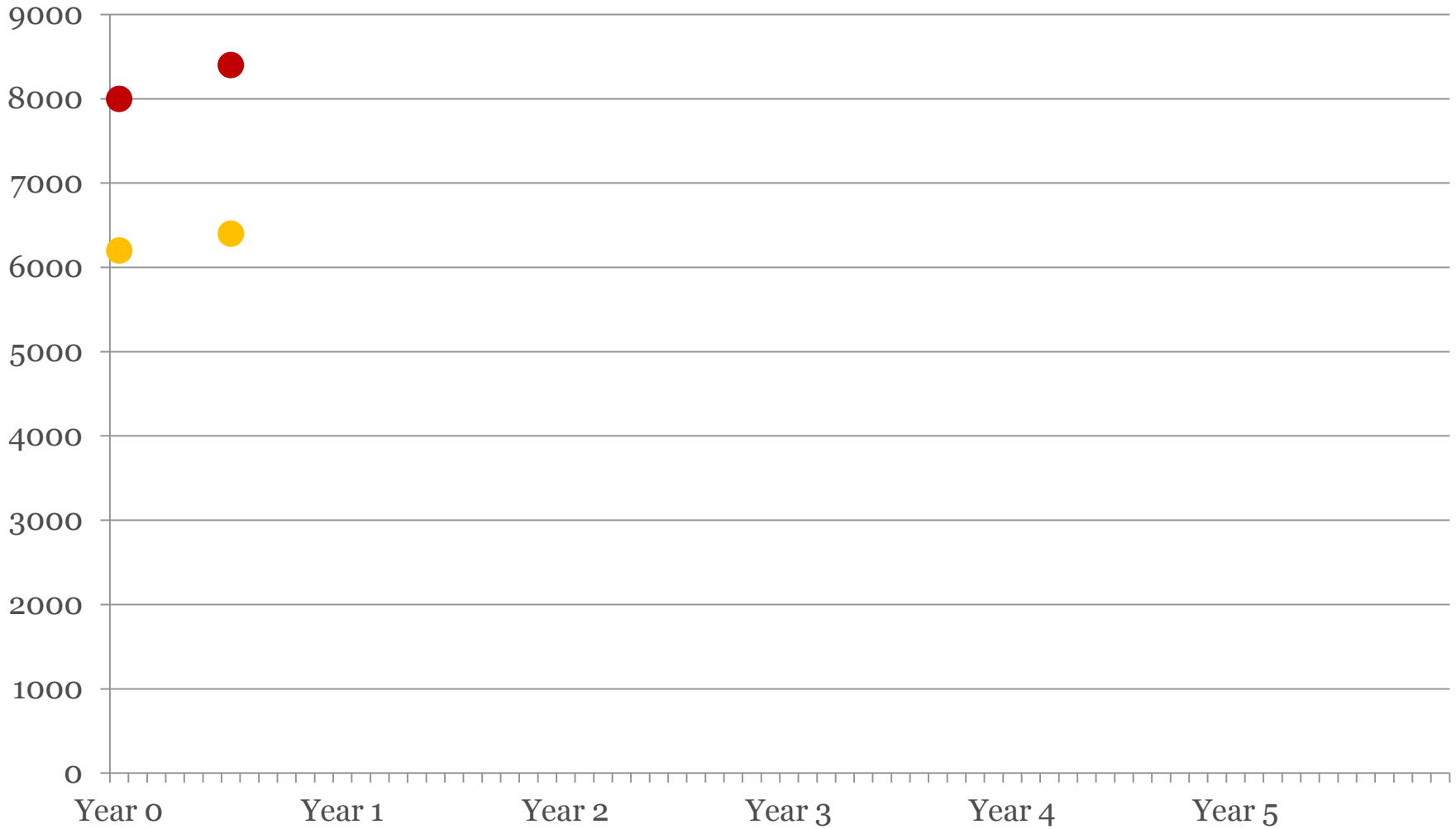
- Rarely updated
- Rarely available for target population
- Large confidence intervals

Type of data

- Epidemiological data
 - Local
 - HIV Prevalence
 - OI Incidence
 - Generic
 - Proportion of patients in need of treatment
- **Programme data**
 - Number of patients
 - ART schemes
 - repartition

Issues

- Tendency to over / under estimate
- Very dependant on raw data





- **Simple models**

$$F_t = F_{t-1} + I_t - O_t$$

- **A bit more complex**

- + 8000 patients at t=0
 - + 300 new patients at t = 1
 - 100 deaths and LTFU at t = 1
-

- **Very complex**

8200 followed up patients in
t=1

- Simple models
- **A bit more complex**
- Very complex

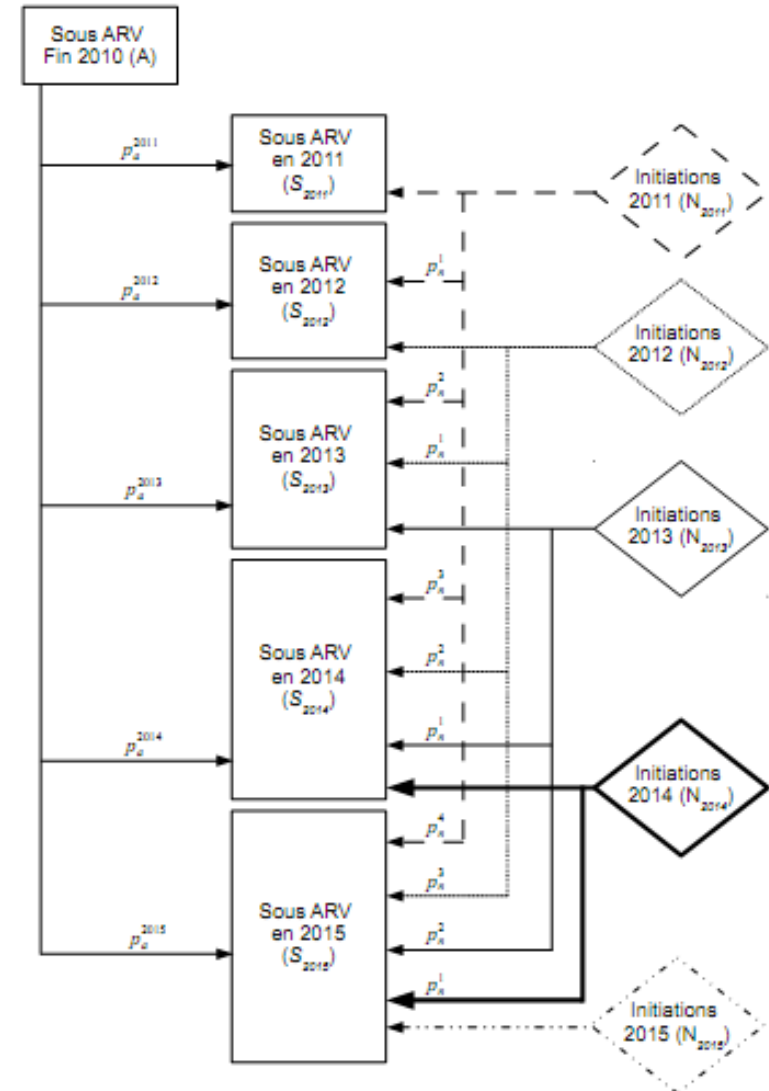


FIGURE 1 - Architecture du modèle de projection.

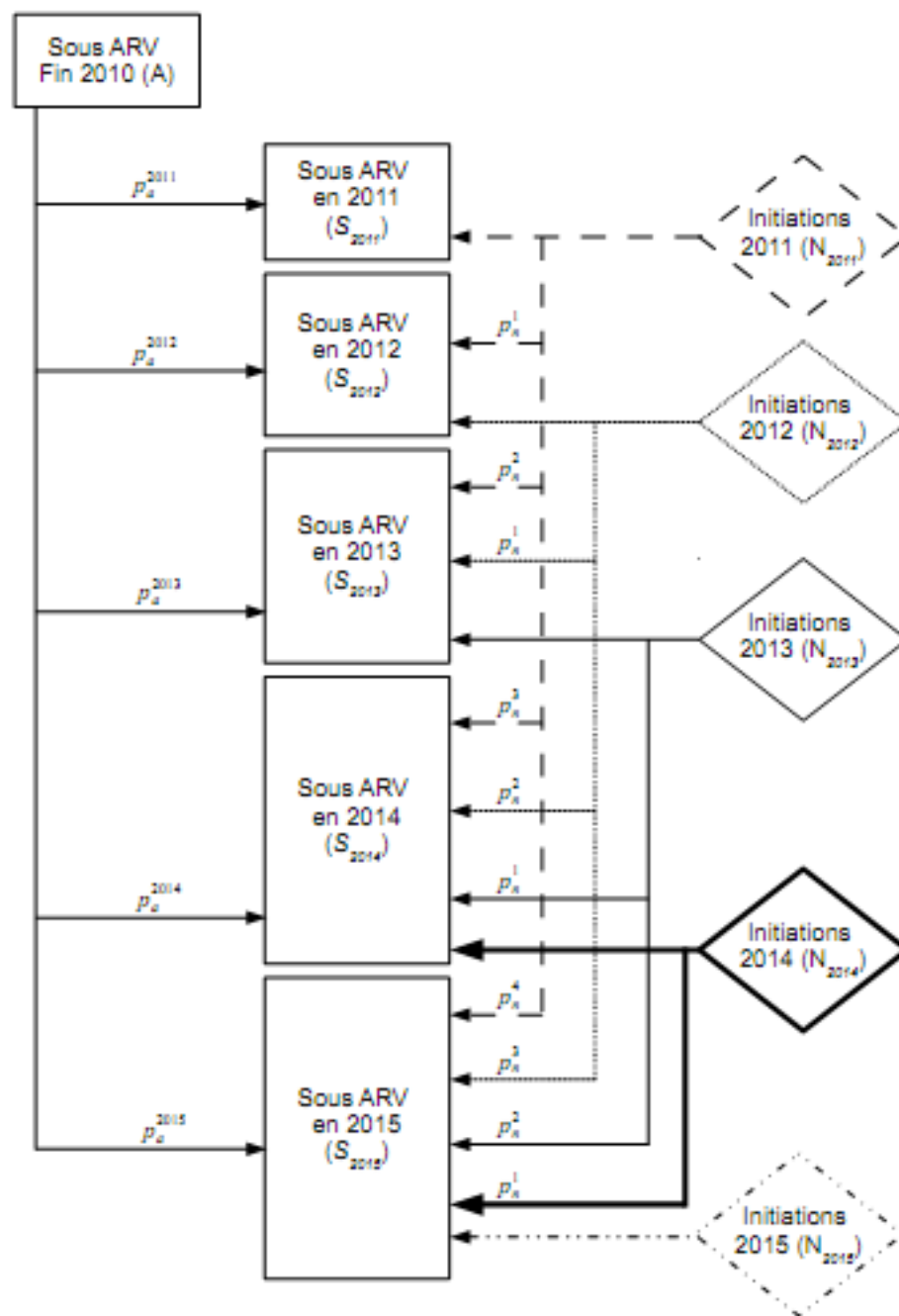
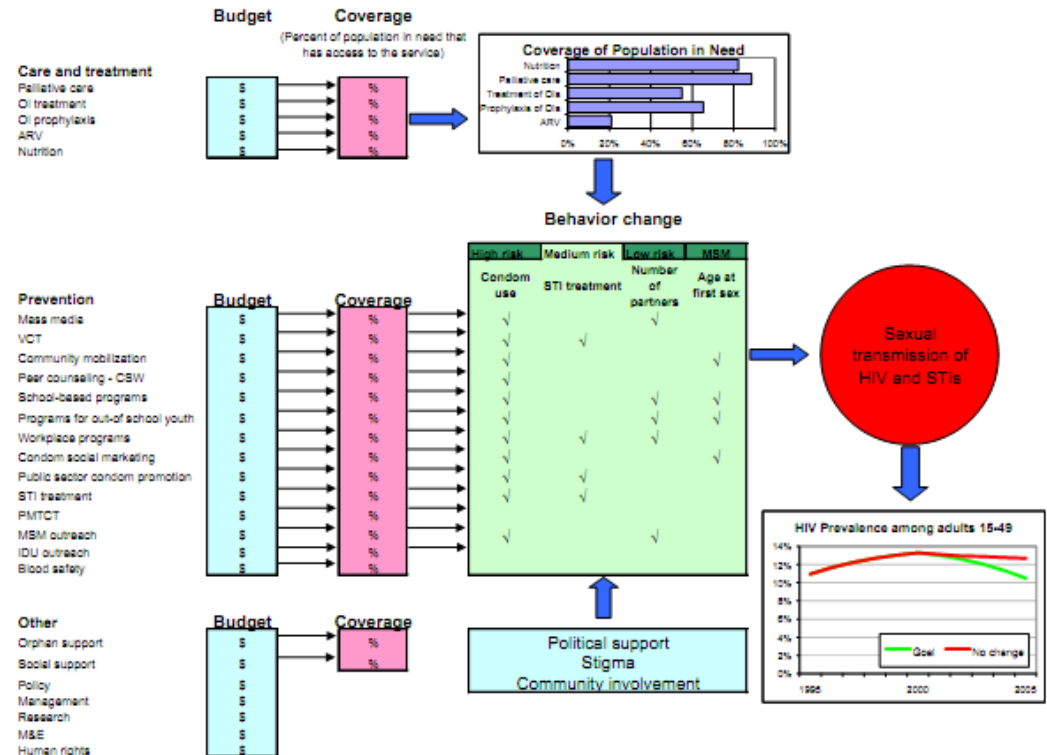


FIGURE 1 – Architecture du modèle de projection.

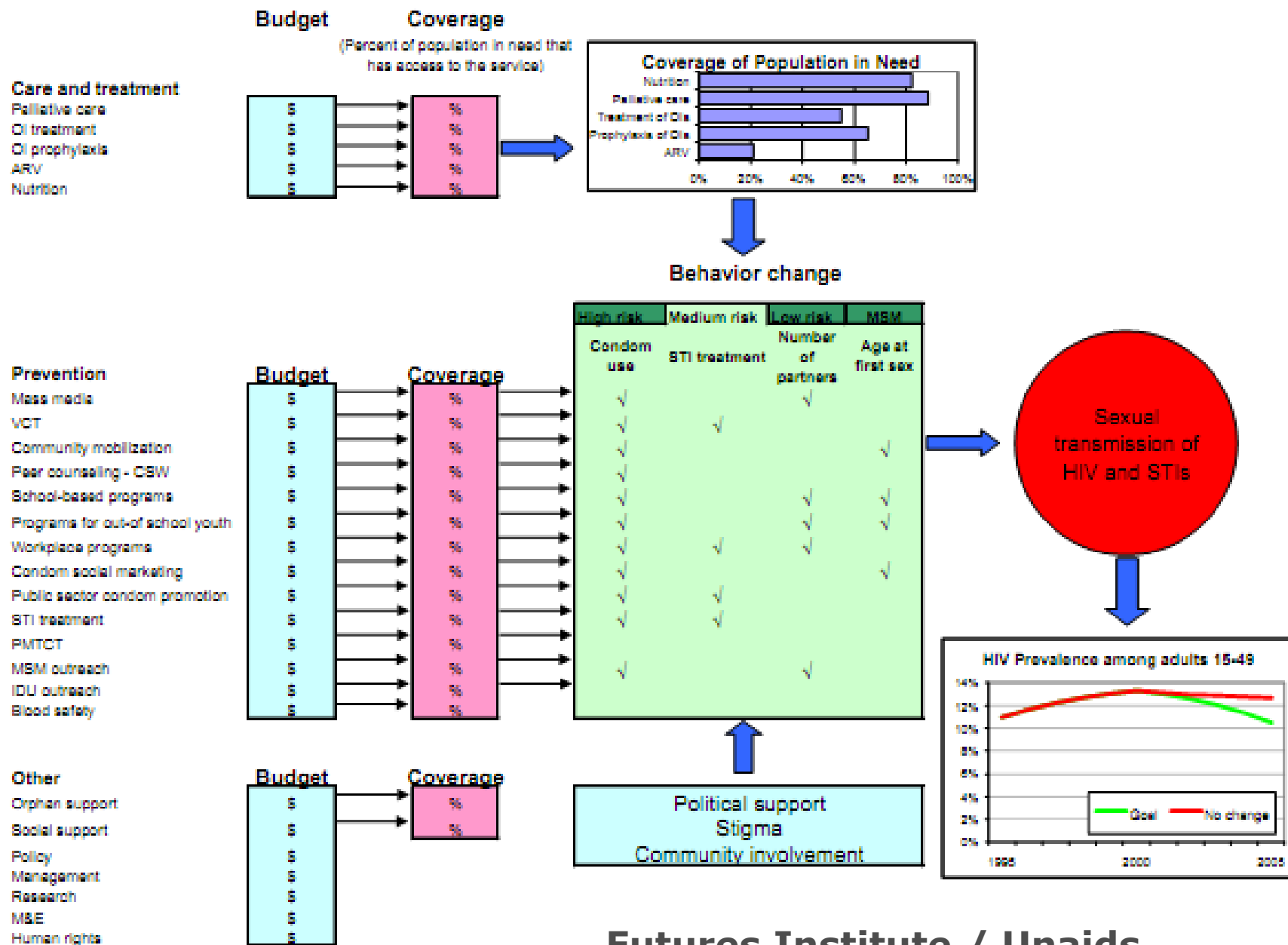
What kind of projections

- Simple models
- A bit more complex
- **Very complex**

The Goals Model for HIV/AIDS Resource Allocation : Relating expenditures to goals for prevention and care



The Goals Model for HIV/AIDS Resource Allocation : Relating expenditures to goals for prevention and care



Which model should I use ?

- Too simple = little more than a guess
- More parameters = more uncertainty
- Need for uncertainty and sensitivity analysis
- Need to adapt model to national specificity

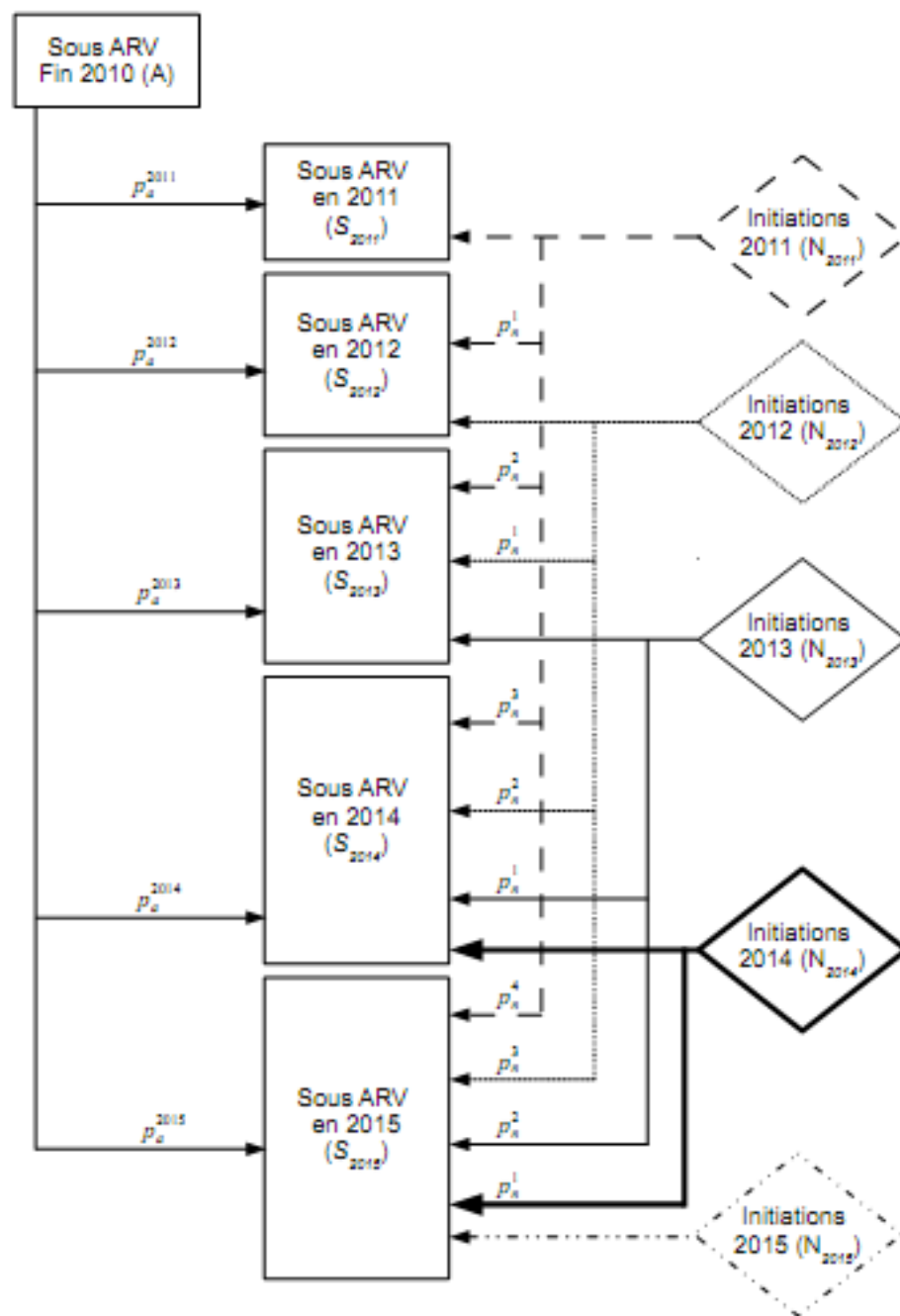
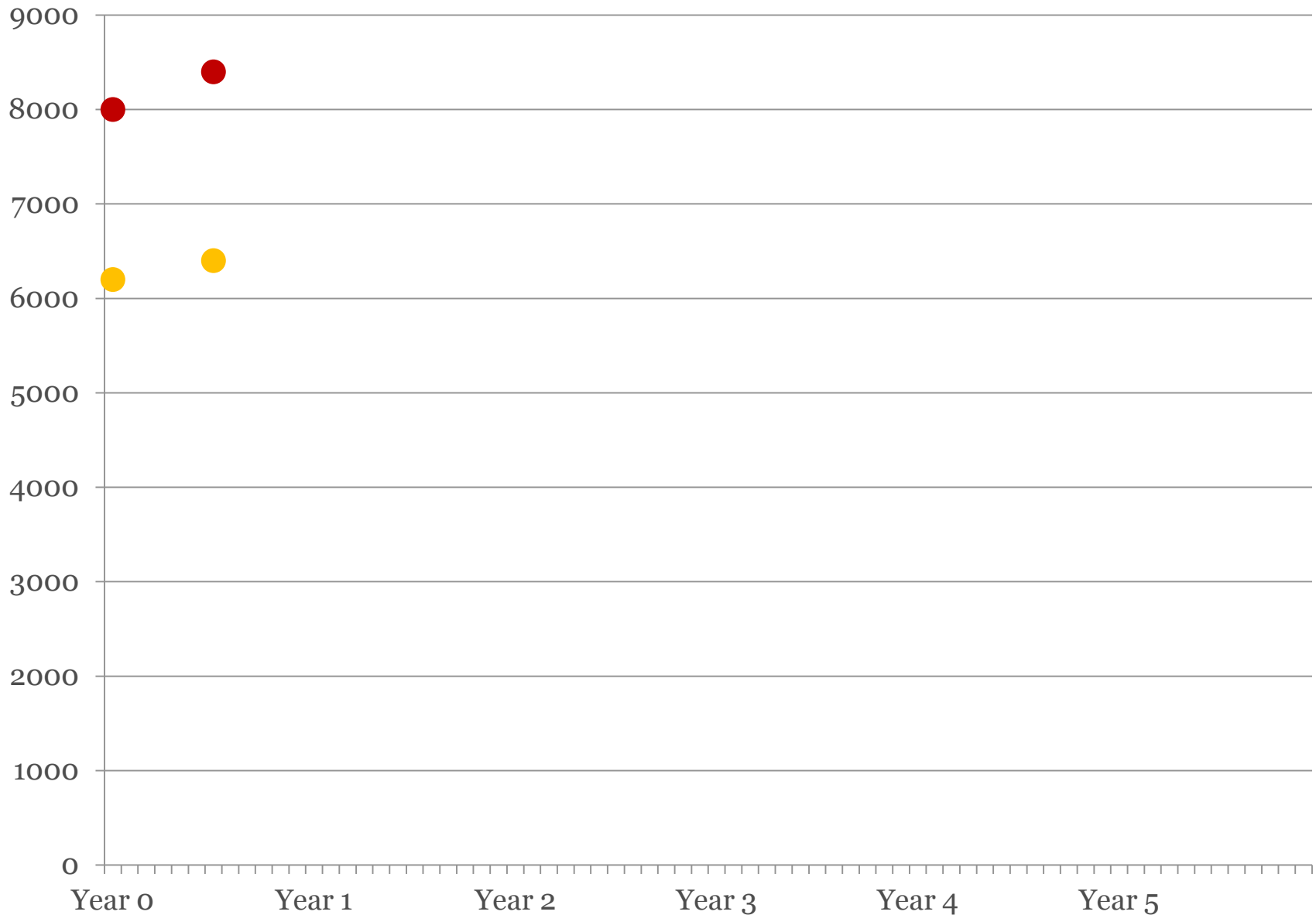
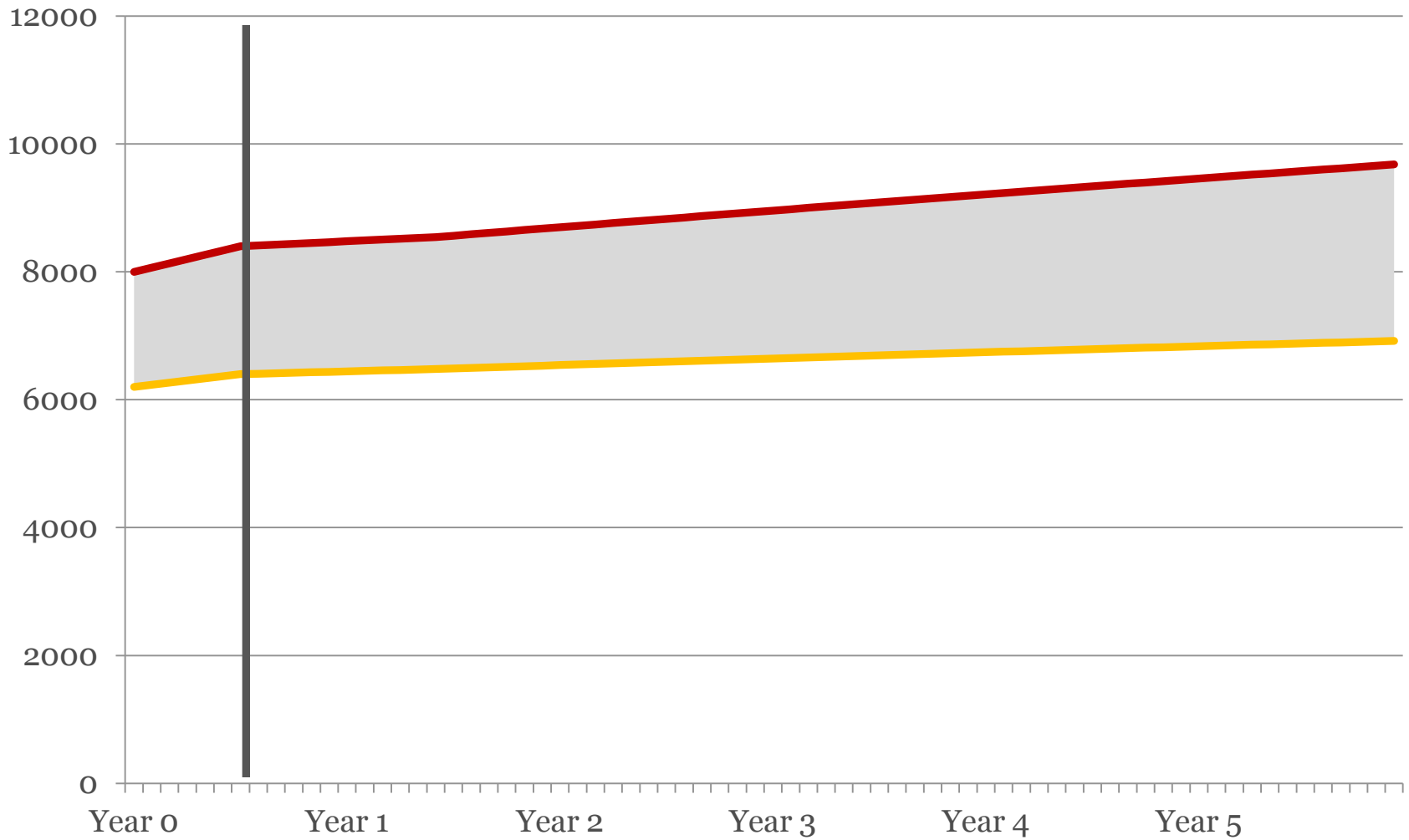


FIGURE 1 – Architecture du modèle de projection.



	High	Low
<i>Baseline</i>	8400	6400
<i>Initiations</i>	300	
<i>Retention M6</i>	90%	80%
<i>Retention M6 - M12</i>	95%	87%
<i>Yearly retention >M12</i>	97%	95%



Things you can't input in your projection

- Program hazard
- External factors

- Improving Data availability
- Adapt model to situation
- *Point estimate is not enough*

PART 2
**FROM NUMBERS
TO FUNDING & PROCUREMENT**

**How can procurement systems be efficient
and provide sustained access
to treatment for patients
in this context of uncertainty**

How to manage uncertainty in funding & procurement systems?

1. At the step of forecasting
2. At the step of purchasing
3. At the step of implementation

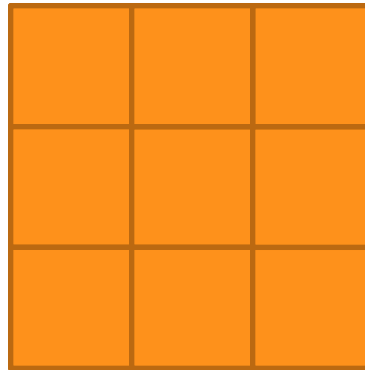
Quantifying and budgeting the needs

- a. Define various scenarios based on estimates dispersion (low, middle & high)

The choice of the selected scenario is political

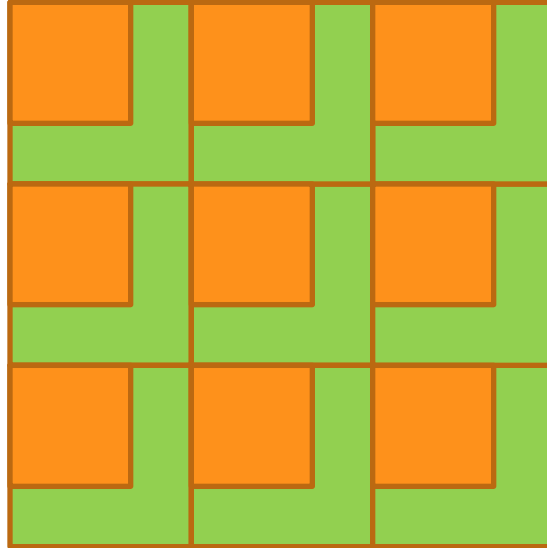
b. take a margin into account

For example on various products

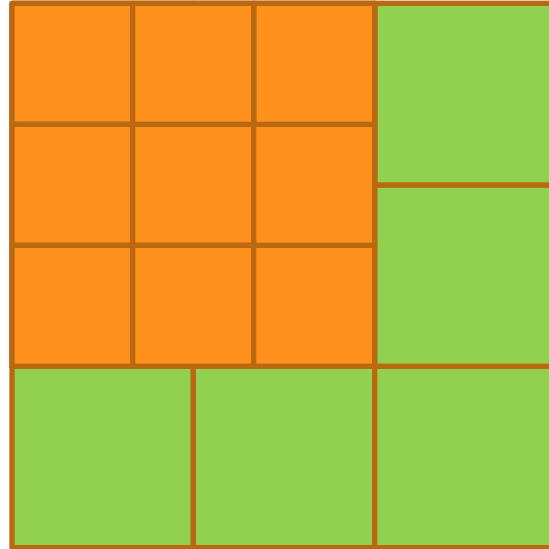


(Buffer stock is the first simple way to manage uncertainty...)

Needs
+ CI x%



Take a margin into account



**It is impossible to forecast
the unexpected without overestimate**

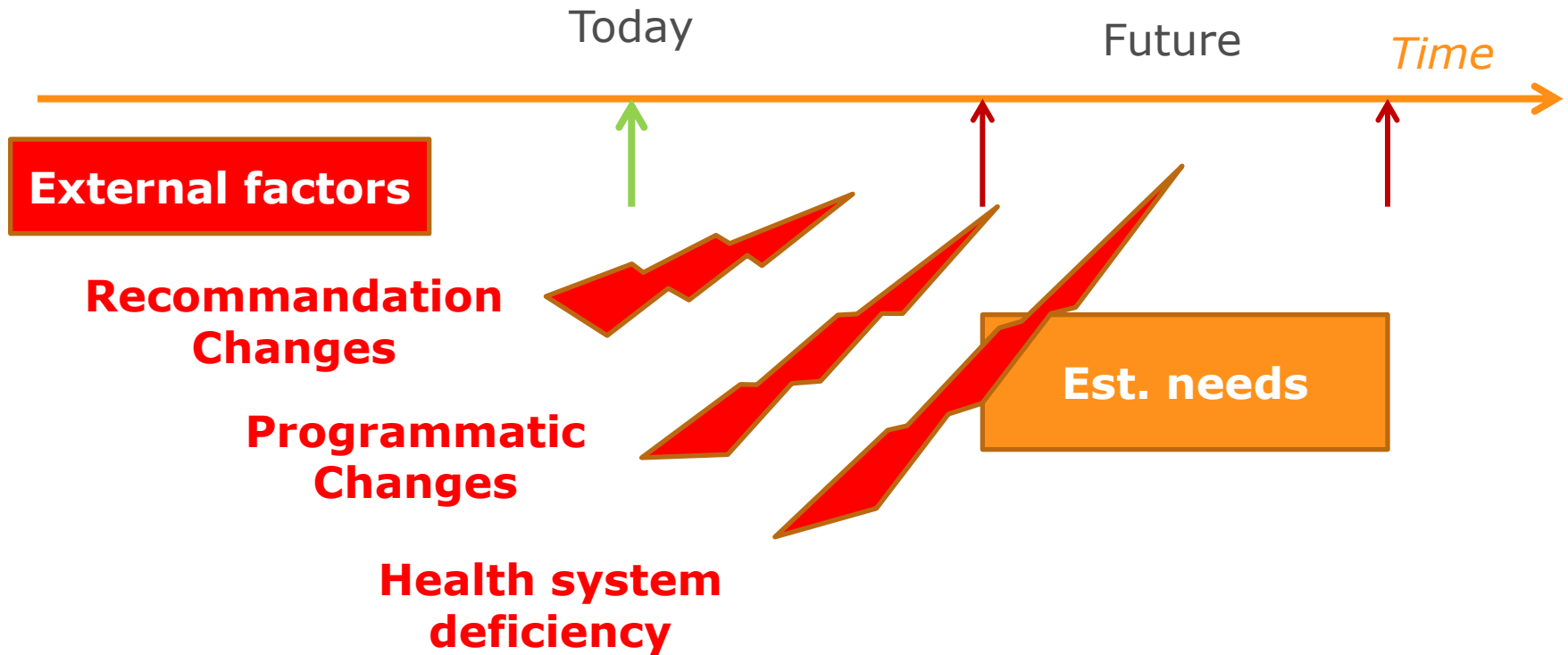
- and to accept the consequences**
- **increased funding needs**
 - **increased risk of loss by expiration**

- **Integrate a stock option mechanism:**

establish contracts with suppliers based on
minimum quantity + margin

if necessary, margin can be ordered quickly

This option must be accepted by suppliers and donors and use sparingly



**Program hazard & external factors
will affect the forecasts
and increase the uncertainty**

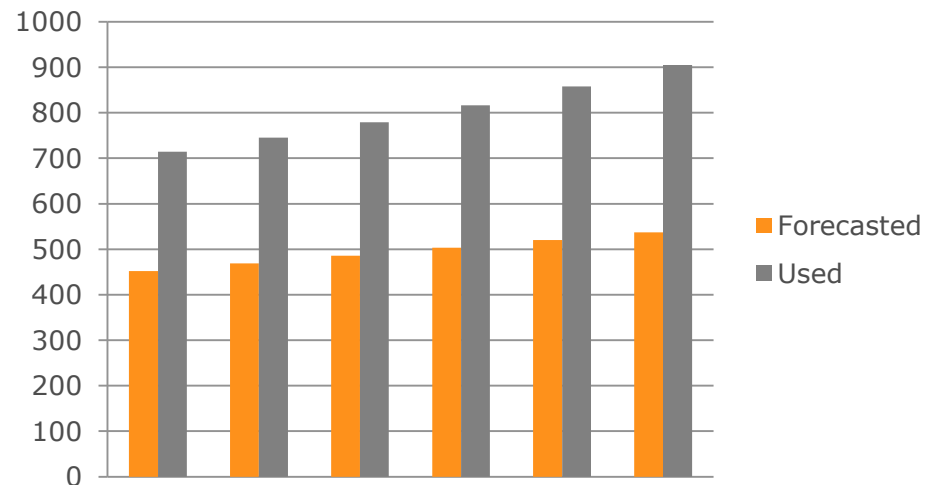
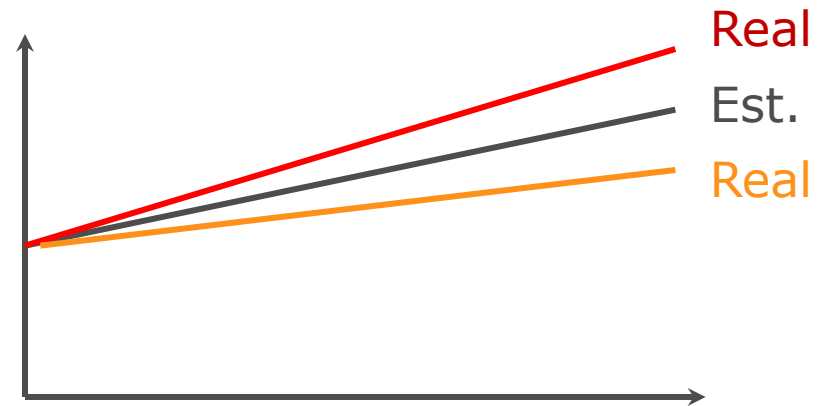
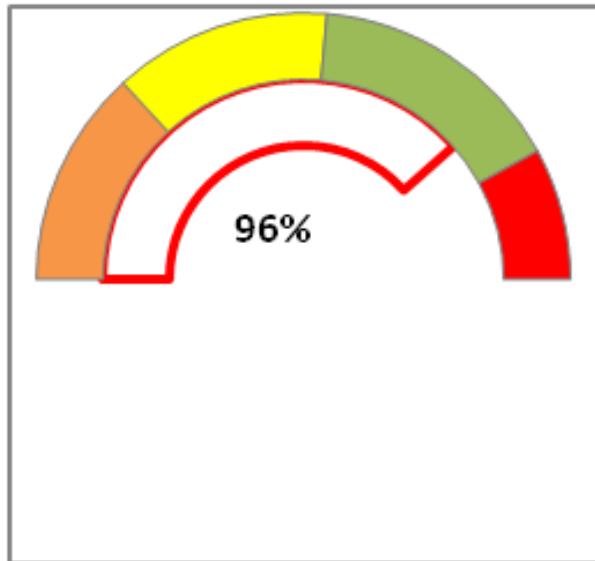
**To ensure and anticipate
the adequacy between
forecasts & real needs**

**A clear view of the situation is
needed (incl. data quality)**

1st step : identify the risk



To ensure and anticipate the adequacy between forecasts & real needs



Estimation de la disponibilité des Comprimés

Pays et/ou structure : **XXX**

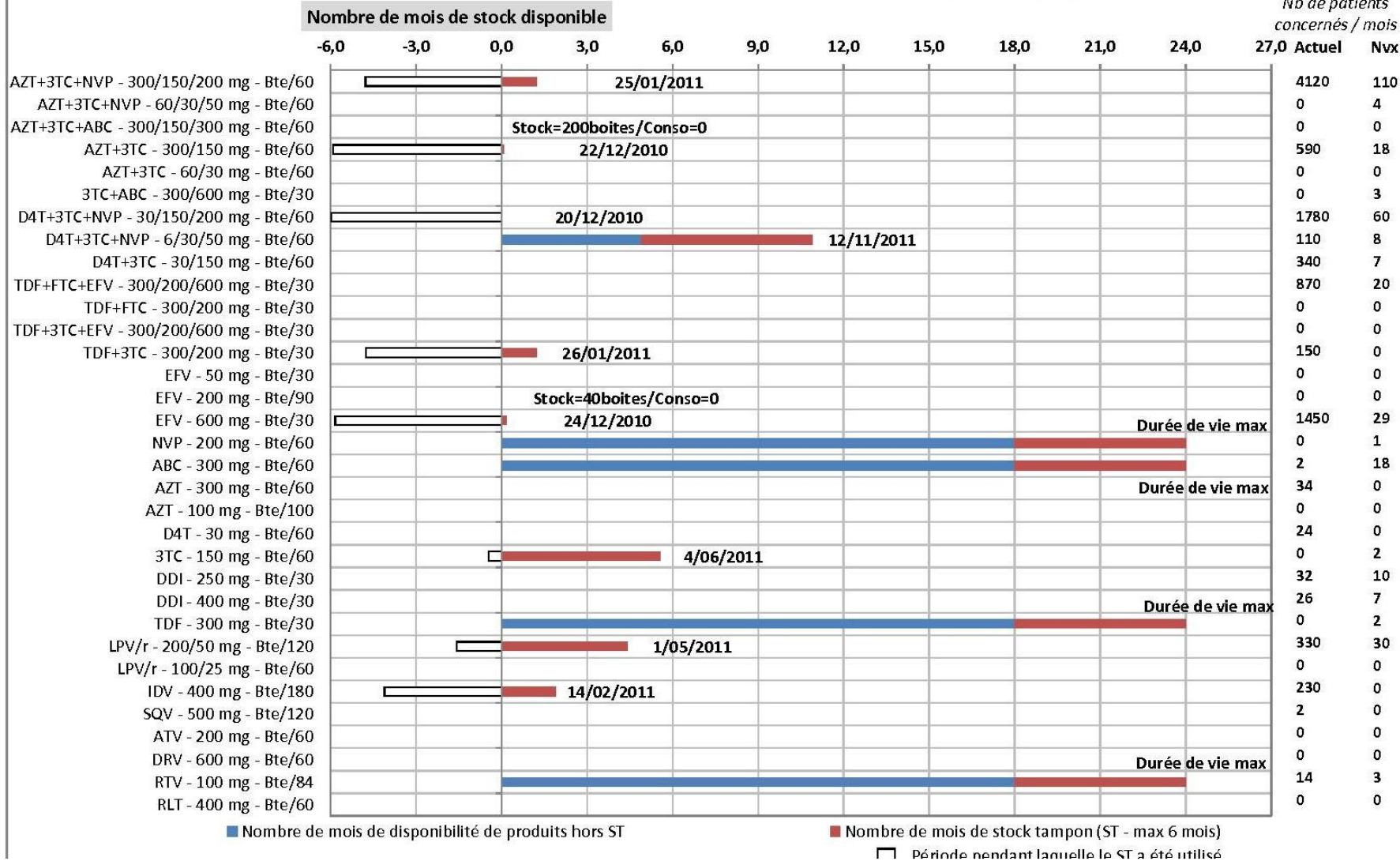
Date de mise à jour des données : **20/12/2010**

Méthode / type de données utilisées : **Données suivi de file active**

Nature des stocks considérés : **Stocks centraux & périphérique**



Nb de patients concernés / mois



■ Nombre de mois de disponibilité de produits hors ST

■ Nombre de mois de stock tampon (ST - max 6 mois)

□ Période pendant laquelle le ST a été utilisé

**To ensure and anticipate
the adequacy between
forecasts & real needs**

**A clear view of the situation is
needed (incl. data quality)**

1st step : identify the risk

2nd step: take decision on
rationalization

**Political decision
based on technical**

3rd st
procu



**But always need proactivity
& quick procedure**



DISCUSSION

CONCLUSION

- Health information systems have to be strengthened for data quality and not only for M&E reporting
- In low data quality settings, we need to take into account uncertainty and to integrate forecasts range into subsequent process
- Bridges have to be built between PSM systems & HIS
- Consensus and political management on
 - Validation of hypothesis and targets
 - Relay choices that have been made to field practitioners

- Harmonization of methods between stakeholders (both national and international levels)